

Management and Strategy Institute



The Board of Trustees of the Management and Strategy Institute has conferred upon

John Ayala

The certification of

Lean Six Sigma Master Black Belt

*With all of the rights and privileges thereunto appertaining to this internationally
recognized professional development certification.*

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Certification #

A handwritten signature in dark ink, appearing to read 'John Ayala', written over a horizontal line.

Signature

07/28/2016

Date